

FY2018 Program Performance Standards¹ (in alpha order)

Based on CSB Governance Ends Policies, HUD standards, Rebuilding Lives Funder Collaborative - RLFC (CoC) local standards and best practices program performance.

Bolded measurements denote CSB Board established Ends Policies.

Homelessness Prevention

Ends	Measurement	Annual Metrics
Efficient number of households served	Households served (#)	Set based on program capacity, prior year(s) attainment and funds available.
	New households served (#)	Set based on program capacity, prior year(s) attainment and funds available.
Access to resources and services to maintain and stabilize housing	Successful housing outcomes (%)	At least 90% will maintain or obtain housing.
	Successful housing outcomes (#)	Calculated based on the Successful housing outcomes % measurement.
	Housing Affordability at Exit (%) (Stable Families programs only)	At least 50% of successful households have their housing affordability ratio, measured as cost of housing (rent and utilities) divided by the household's income at exit, lower than 50%.
	Financial Stability at Exit (Stable Families programs only)	At least 40% of households that exit the program achieve financial stability.
	If applicable, usage of CSB Direct Client Assistance (\$)	Average DCA will be consistent with program design.
	If applicable, usage of CSB Direct Client Assistance (%)	% of households that receive CSB DCA will be consistent with prior performance and/or program design.
Not enter the emergency shelter system	Recidivism (%)	≤5% of those who have successful housing outcomes will enter shelter within 365 days of program exit.
Efficient and effective use of a pool of community resources	Cost per household	Cost per household will be consistent with budget. Evaluated semi-annually and presented to the RLFC.
	Pass program certification	Provide access to and coordination with community resources and services to prevent homelessness.
	Average length of participation	Based on program design, an average of 180 days for Stable Families Gladden program program and 365 days for Stable Families LSS program.

¹ Additional system performance measures will be calculated based on HUD guidance.

Emergency Shelter – Coordinated Point of Access

Ends	Measurement	Annual Metrics
Efficient number of households served	Households served (#)	Set based on system demand.
Access to resources to address immediate housing need	Successful diversion outcome (%)	At least 25% of single adults and 40% of families contacting the central point of access will be diverted to other community resources.
	Pass program certification	Provide access to and coordination with community resources and services to prevent homelessness.
	Shelter Linkage (%)	At least 95% of those referred for intake into an emergency shelter will enter shelter.
Not re-enter the emergency shelter system	Diversion Recidivism (%)	<10% of those diverted will enter shelter within 30 days of diversion.
Efficient and effective use of a pool of community resources	Pass program certification	Provide access to resources and services to end homelessness.
	Cost per household	Cost per household will be consistent with budget. Evaluated semi-annually and presented to the RLFC.

Emergency Shelter

Ends	Measurement	Annual Metrics
Efficient number of households served	Households served (#)	Set based on prior year(s) attainment, fair share of system demand, facility capacity, and funds available to program.
	Occupancy rate (%)	Set at 100% to ensure efficient use of available capacity. Measured for adult Tier 2 ² shelters only.
Access to resources to address immediate housing need	Successful housing outcomes (%)	Obtain housing at standard below or greater if prior year(s) achievement was greater: <ul style="list-style-type: none"> At least 33% for adult Tier 2 shelters At least 70% for family shelters.
	Successful housing outcomes (#)	Calculated based on the Successful housing outcomes % measurement.
	Successful outcomes (%) (Triage and Safety shelters only)	The percent of distinct clients who exit from the Triage shelter to Tier 2 shelters or other successful destinations, at least 60%. (Monitored only.) The percent of distinct clients who exit from the Maryhaven Safety shelter to adult Tier 2 shelters or other successful destinations, at least 30%.
	Successful outcomes (#) (Safety shelter only)	Calculated based on the Successful outcomes % measurement.

² Tier 2 shelters include LSS Faith Mission shelters, Southeast Friends of the Homeless and VOAGO Men's shelters, YMCA Women's shelter and Maryhaven Shelter2Housing shelter. Overflow and triage homeless shelters are not included.

	Usage of CSB Direct Client Assistance (%) (family shelters only)	% of households that receive CSB DCA will be consistent with prior performance and/or program design.
	Usage of CSB Direct Client Assistance (#) (family shelters only)	# of households that receive CSB DCA will be consistent with prior performance and/or program design.
Basic needs met in secure, decent environment	Pass program certification	Provide secure, decent shelter.
Temporary, short-term stay	Average length of stay	Not to exceed standard below or average for prior year(s) if less than standard below: <ul style="list-style-type: none"> • 7 days for adult Triage shelters • 30 days for adult Tier 2 shelters • 20 days for family shelters • 12 days for Safety shelter.
	Average Engagement Time (family shelters and adult Tier 2 shelters)	Not to exceed standard based on the policies and procedures (less or equal to 7 days)
Not re-enter the emergency shelter system	Recidivism	<u><10%</u> of those who obtain housing will return to homelessness within 180 days of exit. Not applicable to Overflow shelters.
	Movement (%) (Adult Tier 2 shelters only)	<15% of those who exit the Tier 2 emergency shelter will immediately re-enter another Tier 2 shelter. (Monitored only.)
	Detox exits (Safety shelter only)	At least 10% of Safety shelter exits will enter a detoxification program.
Efficient and effective use of a pool of community resources	Cost per household	Cost per household will be consistent with budget. Evaluated semi-annually and presented to the RLFC.
	Pass program certification	Provide access to resources and services to end homelessness.

Outreach Programs

Ends	Measurement	Annual Metrics
Efficient number of households served	Households served (#)	Set based on prior year(s) attainment and funds available.
	New households served (#)	Set based on prior year attainment and funds available.
Access to resources to address immediate housing need	Usage of CSB Direct Client Assistance (%)	At least 25% will receive CSB DCA.
Basic human needs met in secure, decent environment	Successful outcomes (%)	At least 75% successful housing/shelter outcomes.
	Successful outcomes (#)	Calculated based on the Successful outcomes % measurement.
	Successful housing outcomes (%)	At least 55% of successful outcomes obtain housing.
	Successful housing outcomes (#)	Calculated based on the Successful housing outcomes % measurement.

Ends	Measurement	Annual Metrics
	Exited Households to PSH (#)	Set based on anticipated vacancies and prior year(s) attainment.
Do not re-enter the emergency shelter system	Recidivism (%)	<u>≤10%</u> of those who obtain housing will return to homelessness within 180 days.
Efficient and effective use of a pool of community resources	Cost per household	Cost per household will be consistent with budget. Evaluated semi-annually and presented to the RLFC.
	Pass program certification	Provide access to resources and services to address immediate housing or shelter needs.

Supportive Housing

PSH – Permanent Supportive Housing; TH = Transitional Housing;

Ends	Measurement	Annual Metrics
Efficient number of households served	Households served (#)	Set based on prior year(s) attainment and program capacity.
Access to resources/services to move to and stabilize housing	Housing Stability	At least standard below or greater if prior year(s) achievement was greater <ul style="list-style-type: none"> At least 12 months for PSH (goal to be set not to exceed 24 months, actual attainment may be greater than goal) Up to 4 months for TH
	Housing Affordability at Exit (%) (PSH only)	At least 50% of successful households have their housing affordability ratio, measured as cost of housing (rent and utilities) divided by the household's income at exit, lower than 50%. (Monitored only.)
Basic needs met in a non-congregate environment	Successful housing outcomes (%)	At least 90% successful housing outcomes for PSH and 77% successful housing outcomes for TH.
	Successful housing outcomes (#)	Calculated based on the Successful housing outcomes % measurement.
	Successful housing exits (%) (PSH only)	At least 50% of exits are successful housing outcomes.
Not re-enter the emergency shelter system	Exit to Homelessness (%)	<u>≤10%</u> of those who obtain housing will return to homelessness within 180 days of exit.
Efficient and effective use of a pool of community resources	Cost per household	Cost per household will be consistent with budget. Evaluated semi-annually and presented to the RLFC.
	Cost per unit	Cost per unit will be consistent with budget. Evaluated semi-annually and presented to the RLFC.
	Program Occupancy Rate (%)	Full occupancy (>95%). For rental assistance units the occupancy goal is 100%.
	Turnover Rate (%) (PSH only)	Set based on prior year(s) attainment, an annual 20% turnover rate is desirable. (Monitored only.)

Ends	Measurement	Annual Metrics
	Pass program certification	Provide access to resources and services to end homelessness.
RLFC or HUD Standards	Negative Reason for leaving (%)	Less than 20% leave for non-compliance or disagreement with rules
	Increase in cash income, other than employment, from entry to exit or end of reporting period (%)	At least 30% of adults will increase income from other sources than employment from entry to exit or end of reporting period.
	Increase in income from employment, from entry to exit or end of reporting period (%)	At least 15% of adults will have increased employment income from entry to exit or end of reporting period.

Direct Housing/Rapid Re-housing/Navigator Program

Ends	Measurement	Annual Metrics
Efficient number of households served	Households served (#)	Set based on program capacity, prior year(s) attainment and funds available.
	New households served (#)	Set based on program capacity, prior year(s) attainment and funds available.
	Average length of participation	Not to exceed standard below: <ul style="list-style-type: none"> 100 days for all family programs except J2H 90 days for the navigator program 180 days for J2H
Access to resources/services to move to and stabilize housing	Usage of CSB Direct Client assistance (\$)	Average DCA amount will be consistent with prior performance and/or program design.
	Usage of CSB Direct Client Assistance (%)	% of households that receive CSB DCA will be consistent with prior performance and /or program design.
	Average Engagement Time (Navigator Program only)	Average stay in emergency shelter not to exceed 7 days from the date of shelter entry to Navigator engagement.
	Average length of shelter stay	Average stay at Emergency Shelter not to exceed: <ul style="list-style-type: none"> 15 days for families 23 days for single adults (calculated from the date of program entry to shelter exit).
	Housing Affordability at Exit (%) (Family programs only)	At least 50% of successful households have their housing affordability ratio, measured as cost of housing (rent and utilities) divided by the household's income at exit, lower than 50%.
	Increase in cash income, other than employment, from entry to exit or end of reporting period (%) (J2H only)	At least 30% of adults will increase income from other sources than employment from entry to exit or end of reporting period.
	Increase in income from employment, from entry to exit or end of reporting period (%) (J2H only)	At least 15% of adults will have increased employment income from entry to exit or end of reporting period.
Basic needs met in a non-congregate environment	Successful housing outcome (%)	At least 90% successful housing outcomes for families and 50% for

Ends	Measurement	Annual Metrics
		single adults exiting the Navigator Program. At least 33% successful housing outcomes for single adults exiting Tier 2 emergency shelter (Navigator Program only).
	Successful housing outcome (#)	Calculated based on the Successful housing outcomes % measurement.
Not re-enter the emergency shelter system	Recidivism (%)	≤10% of those who obtain housing will return to homelessness within 180 days of program exit.
	Movement (%) (Navigator Program only)	<15% of clients served who exit the emergency shelter will immediately re-enter another shelter. (Monitored only)
	Average Number of Service Instances (Navigator Program only)	Average number of shelter stays per distinct clients served within 12 months. Not to exceed 2.3.
Efficient and effective use of a pool of community resources	Cost per household	Cost per household will be consistent with budget. Evaluated semi-annually and presented to the RLFC.
	Pass program certification	Provide resources and services to end homelessness.

Transition Program Direct Client Assistance

Ends	Measurement	Annual Metrics
Efficient number of households served	Households served (#)	Set based on prior year(s) attainment and funds available to program.
Access to resources/services to move to and stabilize housing	Usage of CSB Direct Client Assistance (%)	At least 95% will receive financial assistance
	Usage of CSB Direct Client assistance (\$)	Average DCA amount will be consistent with prior performance, funds available and /or program design.
Basic needs met in a non-congregate environment	Successful housing outcomes (%)	At least 98% successful housing outcomes.
	Successful housing outcomes (#)	Calculated based on the Successful housing outcomes % measurement.
Not re-enter the emergency shelter system	Recidivism (%)	≤10% of those who obtain housing will return to homelessness within 180 days of exit.
Efficient and effective use of a pool of community resources	Cost per household	Cost per household will be consistent with budget. Evaluated semi-annually and presented to the RLFC.
	Pass program certification	Provide access to resources and services to end homelessness.

As directed by the RLFC, this document was created by CSB, the CoC Lead.
Last reviewed and approved by the continuum of care on 11/08/16.